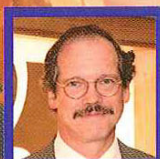




CUHK EMBA Series ⑤

# Management in Chaos: Analysis and Leadership

edited by  
Andrew C. F. Chan  
Thamis Lo  
Cheng Pak-nin  
Shirley Leung





This publication was made possible through the generous  
sponsorship of:

**A Better Tomorrow**

# Acknowledgements

---

We are very appreciative of the participation of the guest speakers in the monthly EMBA forum that include John Yeung, Wang Huai-chao, Thomas Gorman, Qin Xiao, Todd Marin, TC Chan, Henry Fan and Peter Yam.

The speeches of the above guests and most of the Q&A are compiled in this book. We extend our deepest gratitude to these distinguished speakers for their generosity in sharing with us their strategies, wisdom and how they turned challenges into opportunities during business chaos.

Without the support of the following staff of EMBA Programme, the EMBA forum could not have been successful: Jean Yuen, Michelle Ho, Gigi Leung, Grace Chan, Michelle Chow and Ricky Yuen.

Same as our other activities, we are much grateful for the sponsorship from "A Better Tomorrow" for this academic event.

Moreover, we would like to thank the students, alumni and the Department of Translation of CUHK who offered a lot of assistance in recording and translation of the contents of the forum.

Finally, we would also like to thank Mr. Lo Kwok-hung of Infolink Publishing Ltd. for his help in the publishing of this book.

# **Mangement in Chaos: Analysis and Leadership**

---

**edited by Andrew C. F. Chan, Thamis Lo, Cheng Pak-nin, Shirley Leung**

Organized by Executive MBA Programme, CUHK

Address: G02, Leung Kau Kui Building

The Chinese University of Hong Kong

Shatin, N.T., Hong Kong

Tel: 2609 7642 Fax: 2603 5762

Published by Infolink Publishing Limited

Address: Rm 803, Supreme House, 2A Hart Avenue,

Tsim Sha Tsui, Kowloon, Hong Kong


Tel: 2390 0605 Fax: 2142 3161

Copyright © 2009 Executive MBA Programme, CUHK

ISBN 978-988-18373-8-7

All rights reserved.





# Management in Chaos: Analysis and Leadership

The EMBA Forum is one of the major activities of EMBA Programme of The Chinese University of Hong Kong where eminent business leaders are invited to share their valuable experiences, insights and wisdoms with EMBA alumni and other forum participants.

Eight speeches of the invited guests are compiled in this book:

- Dr. John Yeung Hin-chung (Managing Director, the Cross Harbour (Holdings) Limited)
- Prof. Wang Huai-chao (Deputy Departmental Head of Research & Education, Department of the Scientific Socialism Style of CPS)
- Mr. Thomas D. Gorman (Chairman & Editor in Chief, FORTUNE China)
- Dr. Qin Xiao (Chairman, China Merchants Group)
- Mr. Todd Marin (Managing Director, Head of Investment Banking, Asia Pacific, JP Morgan Securities (Asia Pacific) Limited)
- Mr. T C Chan (Former Citigroup Country Officer, Hong Kong & The Head of Greater China, Citigroup Corporate and Investment Banking)
- Mr. Henry Fan (Former Managing Director, CITIC Pacific Limited)
- Mr. Peter K. Yam (Advisor, Emerson Electric Asia-Pacific)

This compilation demonstrates positive attitudes and creative thinking of the above highly-regarded leaders in Hong Kong. Inspiring and thought-provoking issues are also discussed that readers, especially executives today and leaders tomorrow, would find this book helpful in enabling them to excel in the intensely competitive and changing world.

ISBN 978-988-18373-8-7



9 789888 183738

Published and Printed  
in Hong Kong

HK\$88